

DCI/IC-76-1209
15 January 1976

MEMORANDUM FOR: Acting Chief, CPAD/ICS

SUBJECT : Thoughts on the KEP

1. Following this morning's meeting I caucussed with the CS officers to try to develop a few ideas that might be of value to you as straw men, alternatives, catalysts, or merely good examples of fuzzy thinking.
2. Accordingly, I submit the following thoughts for whatever use you may make of them:
 - a. The key criterion for the process is simplicity. Without that neither the NIO's nor the Program Managers will support it, and any other qualities will die aborning.
 - b. A very important criterion is that the KEP, CIRIS, DCID 1/2 and the substantive Objectives all be of one piece of cloth. Otherwise management effort will be fragmented.
 - c. Since the KIQ's and the Objectives are already linked, CIRIS and DCID 1/2 should be brought into line with that sort of organization. This will require some good work to ensure that lower priority efforts do not completely lose visibility, but it can be done.
 - d. PRD should orient itself primarily on the KIQ/Objectives structure, with a collateral orientation on other (NIO, USIB Committees) organizations. PRD officers should have as their main function, the keeping of "book" on production related to their assigned KIQ. Throughout the year they should collect all information published that answers the Question(s). At the end of the year, ICS should publish (probably in coordination with NIO's) a synthesis of the answers as published, properly footnoted. This document could go to principal consumers for feedback.

e. The NIO's would continue to develop KSR's and evaluations. These are the key processes in the KIQ/KEP concept.

f. Program managers would report percentage level of effort at Program/sensor level against each substantive Objective (not differentiated by KIQ's subsumed thereunder). Since CIRIS would be similarly organized and the level of detail relaxed from current requirements, this should be doable and acceptable.

AT 3. I am sure [] will have a contribution to make when he returns, so I ask that you consider this an informal, personal input rather than the Coordination Staff position.

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[]
Acting Chief
Coordination Staff, ICS

cc: AD/DCI/IC

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1 - CS/ICS Chrono

